

PROVINCIAL TREASURY

PERFORMANCE REPORT - 2017/18 VALIDATED 4TH QUARTER

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ACRONYMS

The following acronyms are used in this report.

H.		
Provincial Technical Committee on Finance	-	PTCF
Provincial Treasury	-	Тd
Performance Management and Development System	-	PMDS
Public Finance Management Act	-	PFMA
Public Finance Management	-	ЬŁW
Provincial Accountant General	-	ÐA⊲
Office of the Premier	-	9TO
National Qualification Framework	-	NØE
Not Applicable	-	A\N
Medium Term Expenditure Framework	-	HTEF
Management Performance Assessment Tool	-	TA9M
Member of Executive Council	-	WEC
Limpopo Tourism Agency	-	ATJ
Limpopo Provincial Treasury	-	TqJ
Logistics Information System	**	FOGIS
Limpopo Gambling Board	-	TGB
Limpopo Economic Development Environment and Tourism	-	LEDET
Limpopo Economic Development Agency	-	LEDA
In-Year Monitoring	-	MYI
Infrastructure Technical Management Committee	-	ITMC
Infrastructure Development and Management System	is: •	IDWS
Information and Communication Technology	-	TOI
Human Resource	-	HH
Head of Department	-	HOD
Government Information and Technology Office	-	OTIĐ
Gateway Airport Authority Limited	-	JAAÐ
Executive Management	-	EXCO
Enterprise Risk Management	_	MA3
Enterprise Risk Management	-	MA3
Department of Safety, Security and Liaison	-	DSSL
Department of Public Service and Administration	-	AS40
Deputy Director General	-	DDG
Affairs		
Co-operative Governance Human Settlement and Traditional	-	CoGHSTA
Compensation of Employees	-	COE
Combined Assurance Model	-	MAO
Chief Audit Executive	-	CAE
Business Continuity Plan	-	ВСЬ
Annual Performance Plan	•	심심∀
Auditor General	-	₽A
Audit Committee	-	DA
Association of Accounting Technicians	-	TAA

JAR

Year to Date **QTY** Transversal Risk Management MAT Senior Management Service SWS Service Delivery Improvement Plan SDIP Supply Chain Management **RCW** South African Qualifications Authority **SAQA** South African Institute of Professional Accountants AGIAS Sport, Arts and Culture SAC Risk Management Committee **BMC** Risk Management Committee **BMC** Road Agency Limpopo

FOURTH QUARTER PERFORMANCE OVERVIEW

This Performance report reflects the extent to which the Limpopo Provincial Treasury has performed against its 4^{th} quarter targets in respect of the tabled 2017/18 Annual Performance Plan. The Department continues to strive towards attaining its vision of being excellence in public resource management for socioeconomic development

HIGHLIGHTS OF ACHIEVEMENTS

The following are some of the achievements of Limpopo Provincial Treasury for the quarter:

Programme 1

- Four (4) programmes were monitored for compliance to institutional arrangements.
- 2. Four (4) programmes were supported on compliance to PMDS policies.
- 3. Three (3) key services were monitored in implementation of SDIP.
- 4. Four (4) programmes were supported in the mitigation of the prioritized risks.
- 5. Two (2) ICT projects were implemented in line with ICT Plan
- 6. 100% of supplier's valid invoices were paid within 30 days.
- 7. Four (4) programmes were supported in development of the Annual
- Performance Plan.

Programme 2

- 1. Three (3) Research documents were produced to align the Provincial Fiscal
- Policy. S. Twelve (12) departments and three (3) public entities were supported to
- ensure collection of budgeted revenue.

 3. Thirteen (13) departments and five (5) public entities were supported to ensure
- 98% spending 4. Nine (9) infrastructure departments were supported in the implementation of the Infrastructure Delivery Management System to improve infrastructure
- service delivery.

on budgeting and implementation.

Programme 3

- Twelve (12) Votes and five (5) Public Entities were supported on Asset
- Nanagement.
 2. Thirteen (13) Votes and five (5) Public Entities were supported on cash
- management.

 3. Thirteen (13) Votes and five (5) Public Entities were supported on SCM
- Processes
 4. Thirteen (13) votes were supported on financial system utilization.
- 5. Thirty-four (34) LOGIS sites were implemented

Programme 4

areas:

- 1. Twenty-six (26) courses were conducted on Transversal Systems in line with
- the National Treasury standards
 2. Eight (8) financial management short courses were coordinated in line with
- SAQA 3. Twelve (12) Votes and five (5) Public Entities were supported in the following
- resolving of AG audit findings to improve audit outcomes
- Preparation of financial statements in line with the PFMA.
- compliance with public sector Risk Management Framework.
- 4. Twelve (12) Votes and five (5) Public Entities were supported in preparing
- financial statements in line with the PFMA.
 5. Thirteen (13) audit committee meetings were supported to improve
- governance in votes and public entities.

 6. Twelve (12) votes were audited as per approved annual audits plans to improve the internal control, risk management and governance processes.

Corrective action plans have been developed in areas where planned targets were not fully achieved to address the challenges, as outlined in the programmes performance report tables below.

PROGRAMME 1: ADMINISTRATION

8	Programme Performance Indicators	Annual Target	4 th Quarter Target	Progress to date	Budget spent	Reason for deviation /challenges	Corrective Action
Stra	ategic Objective: Enable t	the Departme	nt to deliver i	Strategic Objective: Enable the Department to deliver in line with the departmental mandate by improving management practices on HR. Strategic Management and Financial Management to level 4 of MPAT standards by 2019/20.	ntal mandate by in ndards by 2019/20	proving manage	ment practices
동	HOD SUPPORT SERVICES						
_	Number of	4	4	Four (4) programmes	Budget:	None	N/A
	programmes monitored			were monitored for	R6, 123,000.00		
	for compliance to			compliance to	Expenditure:		
	institutional			institutional	R6 138 638.24		
	arrangements.			arrangements.	% spent: 100		
HRM	M						
N	Number of	4	4	Four (4) programmes	Budget:	None	N/A
	programmes supported			were supported on	R9,427,000.00		
	on compliance to			compliance to PMDS	Expenditure:		
	PMDS policies.			policies.	H8 761 743.99 % spent: 93		
Ę	TRANSFORMATION SERVICES	ES					
ω	Number of key	3	3	Three (3) key services	Budget:	None	N/A
	services monitored in			were monitored in	R4,466,000.00		
	implementation of			implementation of SDIP.	Expenditure:		
	SDIP.				R5 602 161.85 % spent:125		
	ENTERPRISE RISK MANAGEMENT	MENT					
4	Number of	4	4	Four (4) programmes	Budget:	None	N/A
	programmes supported			were supported in the	R2,831,000.00		
	in mitigation of the			mitigation of the	Expenditure:		
				prioritised risks.	R2 916 254.78 % spent:103		
GITO	0					. :	
Çī	Number of prioritized	N	2	Two (2) Prioritized ICT	Budget:	None	N/A
	proj.			projects were	R14,960,000.00		
	implemented in line			implemented in line with	Expenditure:		

		H13 914 618.48 % spent:93	IC1 plan			with ICT plan.	
A STATE OF THE STA	O.	tandards by 2019/20.	nt to level 4 of MPAT sta	cial Manageme	nt and Finan	on HR, Strategic Management and Financial Management to level 4 of MPAT st	9
ment practices	nproving manage	ental mandate by improving management practices	n line with the departme	ent to deliver it	the Departm	Strategic Objective: Enable the Department to deliver in line with the departm	Str
Corrective Action	Reason for deviation /challenges	Budget spent	Progress to date	4 th Quarter Target	Annual Target	Programme Performance Indicators	No

FINANCIAL MANAGEMENT SUB PROGRAMME

9	ST		œ							7	Ŧ				6	MA	9	Str	8
Number of	STRATEGIC OPERATIONS & POLICY COORDINATION	days.	% of supplier's valid	framework.	the reporting	Treasury in line with	review by Provincial	and submitted for	statement compiled	Number of financial	FINANCIAL ACCOUNTING		and submitted.	documents compiled	Number of budget	MANAGEMENT ACCOUNTING	on HR, Strategic Management and Financial Management to level 4 of MPAT standards by 2019/20.	Strategic Objective: Enable the Department to deliver in line with the departmental mandate by improving management practices	Programme Performance indicators
4	POLICY CO		100%							4					4	Ω	t and Financ	the Departme	Annual Target
4	ORDINATION		100%												_		iai Managem	nt to deliver	4 th Quarter Target
Four (4) programmes		paid within 30 days.	0 1	framework.	line with the reporting	Provincial Treasury in	submitted for review by	compiled and	statement was	One (1) financial			and submitted.	document compiled	One (1) budget		ent to level 4 of MPAT st	in line with the departme	Progress to date
Budget:				50		% spent: 82	R9 046 661.23	Expenditure:	R11,040,000.00	Budget:		% spent: 98	Expenditure:	R3,721,000.00	Budget:		andards by 2019/20	ental mandate by in	Budget spent
None	:		None							None					None			nproving manage	Reason for deviation / challenges
N/A			N/A							N/A					N/A			ment practices	Corrective Action

S	Programme Performance indicators	Annual Target	4 th Quarter Target	Progress to date	Budget spent	Reason for deviation / challenges	Corrective Action
Stra	Strategic Objective: Enable the Department to deliver in line with the departmental mandate by improving management practices	he Departme	nt to deliver in	n line with the departme	ntal mandate by ir	nproving manage	ment practices
음	on HR, Strategic Management and Financial Management to level 4 of MPAT st	it and Financ	ial Manageme	ent to level 4 of MPAT sta	landards by 2019/20.).	
	programmes supported	20-21-21-21		were supported in	R2,706,000.00		
	in development of the			development of the	Expenditure:		
	Annual Performance			Annual Performance	R2 783 630.88		
	Plans.			Plans.	% spent:103		
10	Number of branch	24	24	Twenty-four (24)		None	N/A
	quarterly performance			branch quarterly			
	reports analysed in line			performance reports			
	with Performance			were analysed in line			
	Information			with Performance			
	Management			Information			
	Frameworks and			Management			-
	Guidelines.			Frameworks and			
				Guidelines.			
DEF	DEPARTMENTAL SUPPLY CHAIN MANAGEMENT	HAIN MANAC	EMENT				
=	Number of	12	3	Three (3)	Budget:	None	N/A
	reconciliations done on			reconciliations were	R15,673,000.00		
	the asset and inventory			done on the asset and	Expenditure:		
	registers.			inventory registers.	R 16 794 554.4		
					% spent:107		

PROGRAMME 2: SUSTAINABLE RESOURCE MANAGEMENT

PUE	ω	BUE		FISC 2	_	Stra	S O
PUBLIC FINANCE	Number of budget documents compiled, tabled and gazetted in line with the set standards and National Treasury guidelines (Main Appropriation Bill and Adjustment Budget).	BUDGET MANAGEMENT	departments and public entities supported to ensure collection of budgeted revenue.	PISCAL DEVELOPMENT of Of Number	Number of Research documents produced to align the Provincial Fiscal Policy.	Strategic Objective 1: To achieve sustainable fiscal policy for the province during 2015/16 to 2019/20. MACRO ECONOMIC ANALYSIS	Programme Performance Indicators
	Ю			15	7	ieve sustain	Annual Target
	-1			15	ω	able fiscal pol	4 th Quarter Target
	One (1) budget document compiled, tabled and gazetted in line with the set standards and National Treasury guidelines (Main Appropriation Bill and Adjustment Budget).		departments and three public entities) were supported to ensure collection of budgeted revenue.	15 (Twelve	Three (3) Research documents were produced to align the Provincial Fiscal Policy.	licy for the province duri	Progress to date
	Budget: R4,176,000.00 Expenditure: R4 148 550.28 % spent:99		R5,357,000.00 Expenditure: R5 214 533.03 % spent:97	Budget:	Budget: R2,828,000.00 Expenditure: R2 686 810.91 % spent:95	ng 2015/16 to 2019	Budget spent
	None			None	None	/20.	Reasons for deviation / challenges
	N/A			N/A	N/A		Corrective Action

		6	3	3	Ś									ဟ	7				4	က္	No
= 0 W	3 3	7	UNIC	unic	trate	Ω	=:	(n		Ω	=:	ρ.	=:	밁	FR/	.	ው	ρ		trate	0
supported budgeting implementation.	municipalities	Number	MUNICIPAL FINANCE	municipalities and 3 municipal entities by 2019/20.	gic Objective :	delivery.	infrastructure s	System to in	Delivery Management		in the implementation	departments supported	infrastructure	Number	INFRASTRUCTURE MANAGEMENT	ensure 98% spending.	entities supported	departments and public	Number	gic Objective 1	Programme Performance Indicators
on and	and entities	of		municip	2: To a		service	improve	ement	ucture	ntation	ported		으 ,	MANAG	iding.	ed to	public	of	: To acl	0 0
3 Municipal Entities	Municipalitie S	26		oal entities by	ichieve annua									9	EMENT				18	nieve sustaina	Annual Target
3 Municipal Entities	viunicipalitie	26		2019/20.	improveme									6					18	able fiscal pol	4 th Quarter Target
entities supported on budgeting and implementation.	three (3) municipal				Strategic Objective 2: To achieve annual improvements on financial management and effective governance in 26 delegated	delivery.	infrastructure service	to improve	Management System	Infrastructure Delivery	implementation of the	supported in the	departments	Nine (9) infrastructure		supported to ensure 98% spending.		ments a	18 (thirteen	Strategic Objective 1: To achieve sustainable fiscal policy for the province during 2015/16 to 2019/20	Progress to date
R79 351 681.08 % spent: 99	Expenditure:	: Budget:			gement and effect				54	% spent:99	R3 997 178.18	Expenditure:	R4,024,000.00	Budget:		R8 648 880.12 % spent:99	Expenditure:	R8,720,000.00	Budget:	ing 2015/16 to 2019	Budget spent
		None			ive governance is									None					None	/20.	Reasons for deviation / challenges
		N/A		The second second	n 26 delegated									N/A					N/A		Corrective Action

PROGRAMME 3: ASSET, LIABILITIES AND SUPPLY CHAIN MANAGEMENT

S S	Programme Performance Indicators	Annual Target	4 th Quarter Target	Progress to date	Budget spent	Reason for deviation / challenges	Corrective Action
Stra	Strategic Objective: To provide policy direction and support to 13 votes and 5 public entit Management and Financial Systems to ensure improvement of audit outcomes by 2019/20	ide policy dir systems to en	ection and su sure improve		public entities on Assets, Liabilities, Supply Chain by 2019/20	\ssets, Liabilities,	Supply Chain
PR	PROVINCIAL ASSET AND LIABILITIES MANAGEMENT	ABILITIES MA	NAGEMENT		200		
PR	PROVINCIAL ASSETS MANAGEMENT	GEMENT		,			
-	Number of Votes and	17	17	17 (Twelve votes and	Budget:	None	N/A
	Public Entities			Five public entities)	R11,991,000.00		
	supported on Asset			were supported on	Expenditure:		
	Management			Asset Management	R12 415 240.06 % spent:104		
BA	BANKING AND CASH FLOW MANAGEMENT	MANAGEME	T				
2	Number of Votes and	18	18	18 (Thirteen votes and	Budget:	None	N/A
	Public Entities			five public entities)	R9,366,000.00		
	supported on cash			were supported on	Expenditure:		
					% spent:102		
PR	PROVINCIAL SUPPLY CHAIN MANAGEMENT	N MANAGEME	TN				
PO	POLICY DEVELOPMENT AND IMPLEMENTATION	D IMPLEMEN	TATION				
ယ	Number of Votes and	17	17	17 (twelve votes and five public entities)	Budget: R8.772.000.00	None	N/A
	ted on			e support	Expenditure:		
	processes			SCM processes	R8 887 796.93 % spent:101		
PH	PROVINCIAL DEMAND AND ACQUISITION MANAGEMENT	ACQUISITIO	N MANAGEMI	ENT			
4	Number of votes and	17	17	13 (Twelve votes and	Budget:	Four (4) public	To engage the four public
	Supported on contract			ported on co	Expenditure:	participating on	entities when
	management.		200	management.	R5 755 453.98	the Transversal	their contracts
Γ					, o oponico o	0010000	Carpino

No.	Programme Performance Indicators	Annual Target	4 th Quarter Target	Progress to date	Budget spent	Reason for deviation / challenges	Corrective Action
Stra	Strategic Objective: To provide policy direction and support to 13 votes and 5	ride policy dia	ection and su		public entities on Assets, Liabilities, Supply Chain	Assets, Liabilities,	Supply Chain
Man	Management and Financial Systems to ensure improvement of audit outcomes by 2019/20	systems to er	sure improve	ment of audit outcomes	by 2019/20		
PRC	PROVINCIAL SCM ADVICE CENTRE	ENTRE					
GI	Number of votes and	17	17	17 (Twelve votes and	Budget:	None	N/A
	public entities			five public entities)	R11,375,000.00E		
ī	supported on Central			supported on Central	xpenditure:		
	Supplier Database and			Supplier Database and	R11 619 844.00		
	PFM Enquiry - portal			PFM Enquiry - portal	% spent: 102		
FIN	FINANCIAL SYSTEMS ADMINISTRATION	NISTRATION					
6	Number of votes	13	13	Thirteen (13) votes	Budget:	None	N/A
	supported on financial			were supported on	R32,381,000.00		
	system utilization		- 10	financial system	Expenditure:		
				utilization	R30 987 920.07 % spent: 96		
Ę	FINANCIAL SYSTEMS DEVELOPMENT	LOPMENT			The Control of the Control		
7	Number of LOGIS	24	24	Thirty four (34) LOGIS	Budget:	Change in	N/A
	sites implemented			sites implemented	R4 801,000.00 Expenditure:	implementation strategy	
I					R6 012 491.22		
					% spent: 125		

PROGRAMME 4: FINANCIAL GOVERNANCE

	Ĭ			4	NOF								ယ	I i				N				ı		-	FINA	ACC	Stra	No.	
3	AG au	supported in	Public Entities	Number of Votes and	NORMS AND STANDARDS	Departments	Provincial	provided in	programmes	qualification	management	financial	Number of long-term		line with SAQA.		management short	Number of financial	11	Treasury standards	in line with National	transversal systems	conducted on	Number of courses	FINANCIAL TRAINING	ACCOUNTING SERVICES	tegic Objective: To ach	Performance Indicators	Programme
				17									_					10						107			ieve annual i	Target	
				17														2						24			mprovements	Target	# 9
to iii	ving AG aເ	were supported in	five public entities)	17 (twelve votes and				Departments	in Provincial	programme provided	qualification	financial management	One (1) long-term		line with SAQA	courses provided in	management short	Eight (8) financial	Treasury standards	line with National	transversal systems in	conducted on	courses were	Twenty Six (26)			Strategic Objective: To achieve annual improvements in audit outcome in 12 vot	Progress to date	
R9,824 643.58	Expenditure:	0	R10,429,000.0	Budget:	!				ts.					,						% spent:110	R8 710 943.34	Expenditure:	R7,923,000.00	Budget:			otes and 5 publi	Budget spent	
				None									None	quarter gaps	close the 2 nd & 3 nd	conducted to	courses	6 additional			hoc requests	LOGIS project (ad	courses are for	2 additional	!		tes and 5 public entities by 2019/20	deviation / challenges	Reason for
				N/A									N/A					N/A.						N/A				Action	Carnothro

12	1	10	Strat	S
Number of annual internal Quality Assurance Improvement Programme (QAIP)	Number of votes audited as per approved annual audits plans to improve the internal control, risk management and governance processes.	Number of three year strategic rolling and annual audit plans prepared by Provincial Internal Audits and approved by the Audit committee for the financial year 2018/19	Strategic Objective: To achieve Management Framework PROVINCIAL INTERNAL AUDIT	Programme Performance Indicators
	12	12	JDIT	Annual Target
1	12	12	mprovements	4 th Quarter Target
One (1) annual internal Quality Assurance Improvement Programme (QAIP)	Twelve (12) votes were audited as per approved annual audit plans to improve the internal control, risk management and governance processes.	Twelve (12) three year strategic rolling and annual audit plans prepared by Provincial Internal Audit and approved by the Audit committee for the financial year 2018/19	achieve annual improvements in audit outcome in 12 votes and 5 public entities by 2019/20 Management Framework AUDIT	Progress to date
		Budget: R40,856,000.0 0 Expenditure: R40 741 633.07 % spent:100	rotes and 5 public	Budget spent
None	None	None	entities by 2019/2	Reason for deviation / challenges
N/A	N/A	N/A	8	Corrective Action

	Strat	8
improve the quality of client service	tegic Objective: To ach	Programme Performance Indicators
	lieve annual i	Annual Target
	nprovements	4 th Quarter Target
improve the quality of client service	Strategic Objective: To achieve annual improvements in audit outcome in 12 vot	Progress to date
	votes and 5 public	Budget spent
	tes and 5 public entities by 2019/20	Reason for deviation / challenges
		Corrective Action

3RD QUARTER 2017/18 GAPS PERFORMANCE REPORT

PROGRAMME 2: SUSTAINABLE RESOURCE MANAGEMENT

8	Programme 4 Annua Performance Target Indicators	Annual Target	3 rd Quarter Target	3 rd Quarter Progress	4 th Quarter Target on gaps	Progress now (to date)	Reason for Corrective deviation/ Action	Correc Action
PU	PUBLIC FINANCE							
-	Number of	f 18	18	08 (seven	າ Six (6) departments and 6 departments None	6 departments	None	
	Departments			departments	four (4) public entities to and 4 public	and 4 public		
	and public			and one public		entities were		
Ī	entities			entity) were	e 98% spending	supported to		
	supported to			supported to	<u> </u>	ensure 98%		
	ensure 98%	-		ensure 98%	20	spending		
	spending			spending				

PROGRAMME 3: ASSETS, LIABILITIES AND SUPPLY CHAIN MANAGEMENT

	PROVINC	mana	contract	ddns	public	votes	1 Number	PROVINC	Indic	Perfo	No Prog
മ	Number of	management	act	supported on	public entities	and	ber of	IAL DEMA	Indicators	Performance	Programme 4 Annual
	PROVINCIAL SCM ADVICE CENTRE 2. Number of 17						17	ND & ACQU		Target	
:	TRE 17						17	PROVINCIAL DEMAND & ACQUISITION MANAGEMENT	Target	Quarter	3 rd
and 2	14 (12	management	contract	supported	entities	zero	10 votes	NAGEMEN.		Progress	3 rd Quarter
public	votes	ent			were	public	s and	7			er e
public be supported during 4th supported	14 (12 votes Three public entities to 3 public entities None		•	on management	on contract	public entities to be supported and	10 votes and 2 votes and 5 public			gaps	4th Quarter Target on
supported on	3 public entities	management		were supported	contract public entity	and one (1) public	public Two (2) votes Four			(to date)	Progress now
	None	Transversal Contracts	on	participating	entities not entities	public			Challenges	deviation/	Reason for
	None	expire	contracts	when their	entities	the 4 public	(4) To engage			Action	Corrective

4 th Quarter Target on

PROGRAMME 4: FINANCIAL GOVERNANCE

N	TR,	- FN	No.
Number of provincial risk profiles developed	TRANSVERSAL RISK MANAGEMENT	Indicators FINANCIAL TRAINING Number of financial management short courses provided in line with SAQA.	Programme 4
4	SK MANAGE	NG 10	Annual
	MENT	Target 4	3rd Quarter
Zero (0) provincial risk profile developed		2 financial management short courses provided in line with SAQA	3 rd Quarter
(0) 1 provincial risk profile risk to be developed		2 financial manager short courses to provided in the quarter.	4 th Quarter Target on
The project is +-85% complete		ment 2 financial None be management short courses provided	Progress now
Draft Prese Provincial Provii Risk profile Risk not yet at EX presented at end ce EXCO for 2018 approval appro		Challenges	Reason for deviation/
Draft Present the Provincial Provincial Provincial Provincial Risk Profile not yet at EXCO by presented at end of June EXCO for 2018 for approval approval		None	Corrective Action

SCHEDULE 1: QUARTERLY EXPENDITURE REPORT (4th QUARTER 2017/18)

Programmes Original Budget Adjustment Budget Actual Expenditure Quarter 2 Actual Cuarter 3 Actual Cuarter 4 Actual Expenditure Expenditure Expenditure Expenditure Pounts 2 Actual Expenditure Pounts 2 Actual to tour remaining 10 or 1/4																
	1	Financial assets	Capital Payments	Transfers and Subsidies	Goods & Services	Compensation of employees		Total	Financial Governance	Assets, liabilities and SCM	Sustainable Resources Management	Administration	Departmental Summary			Programmes
Itment Actual get Actual Expenditure Guarter 2 Actual Expenditure Guarter 3 Actual Expenditure Guarter 4 Actual Expenditure Guarter 4 Actual Expenditure Guarter 4 Actual Expenditure Fremaining months Actual PTD for remaining months Projections for for remaining months 6 37 920 40 555 38 113 45 882 162 472 20 000 19 484 17 575 14 679 87 450 22 157 20 541 34 253 93 852 87 450 22 157 20 541 34 253 93 852 93 852 93 852 94 283 94 283 95 274 84 283 94 283 95 274 95 283 95 27 034 97 839 118 088 427 557 95 27 034 97 839 118 088 427 557 95 27 034 97 839 118 088 427 557 95 27 034 97 839 118 088 427 557 95 27 034 97 839 118 088 427 557 95 27 034 97 839 97 839 118 088 427 557 95 27 034 97 839 97 839 97 839 97 839 97 839 97 839 97 839 97 839 97 839		20 000	4 189	6 328	131 308	312 869	1	474 694	97 253	82 940	119 577	174 924		R'000		Original Budget
Incitural anditure arter 1 Actual Expenditure arter 1 Actual Expenditure arter 2 Actual Expenditure Actual Expenditure Quarter 3 Actual Propertions Expenditure Actual Expenditure Propertions Information Properties Information Propertions Information Propertions Information Information Propertions Information Propertions Information I		20 000	7 644	6 601	118 519	280 145		432 909	85 757	87 190	90 426	169 536		R'000		Adjustment Budget
Actual penditure penditure puncture puncture 2 unarter 2 Actual Expenditure Quarter 4 Actual Expenditure Expenditure Quarter 4 Actual PTD rojections for for remaining months 000 R'000		20 000	962	2 214	18 055	68 668		109 899	18 501	17 758	35 720	37 920		R'000		Actual Expenditure Quarter 1
ual diture diture Actual valual		1	457	1 030	30 488	71 074		103 049	20 853	22 157	19 484	40 555		R'000		Actual Expenditure Quarter 2
ual diture Actual YTD for for for ter 4 Projections for for remaining months 162 472 162 472 87 450 87 450 93 352 93 352 84 283 84 283 8 427 557 51 3 8 3 114 064 3 8 4 7 112 46 5 6 729 915		•	535	784	27 034	69 486	134	97 839	21 610	20 541	17 575	38 113		R'000	31:	Actual Expenditure Quarter 3
tual YTD Projections for remaining months 472 472 550 557 511 54 54 54 558 557 568 57 588 588 588 588						**		118 088	23 274	34 253	14 679	45 882		R'000		Actual Expenditure Quarter 4
511 3 8 918 2 918		20 018	6 729	7 112	114 064	279 634		427 557	84 283	93 352	87 450	162 472		R'000		Actual YTD Expenditure
(Over) /Under Expenditure Variance 2 353 2 353 575 1 455 969 5 352 5 352		N	0	4	w	Ch	-							R'000		Projections for remaining months
			15	ο 	878	=======================================		5 352	969	1 455	575	2 353		R'000		(Over) /Under Expenditure Variance

Total

474 694

432 909

109 899

103 049

97 839

118 088

427 557

5 352

Total	Financial assets	Capital Payments	Transfers and Subsidies	Goods & Services	Compensation of employees
174 924		4 189	5 000	54 945	110 790
169 536		7 644	5 500	57 623	98 769
37 920		962	1 785	10 285	24 888
40 555		457	626	14 733	24 739
38 113		535	728	12 935	23 915
45 882		4 776	2 820	13 890	24 396
162 472		6 729	5 959	51 849	97 935
2 353		915	42	1 250	146

Programmes	Original Budget	Adjustment Budget	Actual Expenditure Quarter 1	Actual Expenditure Quarter 2	Actual Expenditure Quarter 3	Actual Expendit ure Quarter 4	Actual YTD Expenditure	Projections for remaining months	(Over) /Under Expenditure Variance
Programme 1:									
Administration	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Office of the MEC	1								
	5 846	6 241	1 569	1 480	1 787	1 687	6518		79
Management	1								
Services	12 615	9 531	2 320	2515	2 420	2 636	9 891		22
Corporate									
Services	117 215	112 224	23 941	24 730	24 517	32 284	105 479		1 904
Financial									
Management	39 248	41 540	10 090	11 830	9 389	9 275	40 584		348
Total	174 924	169 536	37 920	40 555	38 113	45 882	162 472		2 353

Total 119 577	Financial Assets 20 000	Capital Payments	Transfers and Subsidies 761	Goods & Services 35 779	Compensation of employees 63 037
7 90 426	20 000	•	587	15 554	54 285
35 720	20 000	•	187	2 730	12 803
19 484	b	1	137	5 079	14 268
17 575	4	1		4 146	13 428
14 679	1	•		1 397	13 282
87 450			325	13 348	53 777
			1		
575				476	98

Programmes	Original Budget	Adjustment Budget	Actual Expenditure Quarter 1	Actual Expenditure Quarter 2	Actual Expenditure Quarter 3	Actual Expendit ure Quarter 4	Actual YTD Expenditure	Projections for remaining months	(Over) /Under Expenditure Variance
					Diago	Dinon	Biopo	Biogo	Binno
Programme 2: Sustainable	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Resource									
Programme									
Support	32 951	12 441	2 359	4 360	3 186	555	10 460		99
Economic									
Analysis	3 202	2 896	648	750	661	627	2 686		142
Fiscal Policy						9			
	21 031	15 544	3 686	4 221	3 970	3 785	15 663		28
Budget									
Management	4 453	3 894	663	824	1 139	1 524	4 150		26
Public Finance									
	10 877	8 786	2 092	2 534	2 068	1 955	8 649		71
Intergovernmental									
Relations	47 063	46 865	26 272	6 795	6 551	6 233	45 842		209
Total	119 577	90 426	35 720	19 484	17 575	14 679	87 450		575

Programme 3:	R'000	R'000	R'000						
Assets, Liabilities and SCM					÷4				
Programme Support	1 825	1 838	451	486	407	481	1825		2
Assets Management	12 893	13 341	3 358	3 408	3515	3 454	13735		14
Liabilities							}		?
Management	8 782	9 285	2 177	2 575	1 708	3 062	9522		-61
Supply Chain Management	30 155	28 310	6 471	7 241	6 924	6 677	27395		56
Support and	380 DC	317 76	F 201	2NV 8	7807	90 579	40875		1444
Financial	7	0	6			C C	d		
Total	82 940	87 190	17 758	22 157	20 541	34 253	93 352		1 455
į									
Compensation of employees	58 287	58 246	14 097	15 001	14 189	14 546	57 817		137
Goods & Services	24 653	28 691	3 661	6 905	6 352	19 656	35 233		1 355
Transfers and Subsidies	•	253	1	251		45	296		2
Capital Payments	•	4	•	•	•	ī			
Financial assets						٨	€		
Total	82 940	87 190	17 758	22 157	20 541	34 253	93 352	,	1 455

Programmes

Original Budget

Adjustment Budget

Actual Expenditure Quarter 1

Actual Expenditure Quarter 2

Actual Expenditure Quarter 3

Actual
Expendit
ure
Quarter 4

Actual YTD Expenditure

ġ

Projections

(Over) /Under

remaining months

Expenditure Variance

Total	Financial assets		Capital Payments	Subsidies	Transfers and		Goods & Services	employees	Compensation of
97 253		1		567		15 931		80 755	
85 757		1		261		16 651		68 845	
18 501		•		242		1 379		16 880	
20 853		•		16		3 771	_	17 066	
21 610	6		1	55		3 601		17 954	
23 274		-		219		4 845		18 198	
84 283				532		13 634		70 105	
969						837		103	

Programmes	Original	Adiustmen	Actual	Actual Expenditure	Actual	Actual Expendit	Actual YTD Expenditure	Projections	(Over)
	ć	t Budget	Quarter 1	Quarter 2	Quarter 3	ure .		remaining	_
						Quarter 4		months	
	П								
Programme 4:	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	
Financial									ightharpoonup
Governance									
Programme					龍				
support	1 838	872	417	293	154	78	942		_
Accounting									
Services	13 377	14 537	2 481	3 102	3 940	5 986	15 514		504
Provincial Risk									
management	16 900	13 747	3 212	2 876	2 949	2 011	11 048		
Provincial Internal									
Audit	18 621	42 066	9 179	10 534	10 325	10 699	40 783		_
Norms and	46 517	14 535	3 212	4 048	4 242	4 500	15 996		
Starruarus									
Total	97 253	85 757	18 501	20 853	21 610	23 274	84 283		

SCHEDULE 2: RISK MANAGEMENT PROGRESS REPORT (4TH QUARTER 2017/18)

management and further to adhere to the following legislative prescripts: current strategic risk profile of the department. This was executed in accordance with the Departmental policies on risk The office of Enterprise Risk Management facilitated a Strategic Risk Assessment for the Department in order to ascertain the

- t) Section 38(1)(a)(1) of the Public Finance Management Act, which requires that the Accounting Officer for a department management. must ensure that the department has and maintains an effective, efficient and transparent system of financial and risk
- <u>N</u> Section 3.2.1 of the Treasury Regulations requires that the Accounting Officer must facilitate a risk assessment to determine the material risks to which the institution may be exposed and to evaluate the strategy for managing these to determine the skills required to manage these risks. risks. The strategy must include a fraud prevention plan and must be used to direct internal audit effort and priority, and

Scope and Objectives

The Strategic Risk Assessment was undertaken with the following objectives in mind:

- To enable management to identify, assess and mitigate the strategic risks, in terms of the strategic objectives, to which the department is exposed
- 2) Produce reports for oversight bodies to enable them to fulfill their duties.

PRIORITIZED RISK REGISTER 2017/2018 FY

								_	-	_		-	_							_									740
					4												2											1	KNo
during 2015/16 to	province	for the	fiscal policy	sustainable	To achieve						by 2019/20.	standards	of MPAT	nt to level 4	Manageme	Financial	nt and	Manageme	Strategic	on HR,	nt practices	manageme	improving	mandate by	line with the	to deliver in	Department	Enable the	Obernse
planning and expenditure	due to poor	expenditure	98%	attainment of	Non-	provincial priorities	GENVET ON	daliman	Inability to	leading to	funded posts	of vacant	to non-filling	Treasury due	Provincial	support to	Inadequate	of services	interruption	leading to	Plan (BCP)	Continuity	Business	lack of	caused by	continuity	business	Threat to	
					20												20												nt Risk Exp.
				monitoring	In-year								learners	experiential	employees and	of contract	Appointment					based and ICT	for paper	Offsite backup		plans	protection	Business	CHACAL COMMON
					57791												13												risk exposure
against plans	spending	budget	departmental	monitoring of	Effective							structure	organizational	and review of	critical posts	identified	Filling of									the department	n of BCP in	Implementatio	Measure
Manage ment	G.	Resourc	ble	Sustaina	DDG:							•	nce	Governa	te	Corpora	DDG:							nce	Governa	te	Corpora	DDG:	Owner
			y 2018	Januar	31									2017	ber	Decem	31			Š					2017	ber	Decem	31	Frame
department of Education.	adjustment to	2018 and further	meetings in February	expenditure bilateral	Conducted		quarter.	Ciloriar	appointed in the	Service delivery	Cleaner and ASD:	12 Interns appointed.		concurrence.	to DPSA for	structure submitted	Organizational		2018 for adoption.	on the 29 March	presented at EXCOM	were identified and	Mission Critical Area		2018.	on the 15 February	directorate were done	Outstanding	4 Charter Lington
					None												None											None	Nan adjusticati
					16.25												13											16.25	exposure

LIMPOPO PROVINCIAL TREASURY – 4 TH	
QUARTER PERFORMANCE REPORT - 2017/18	

		7	- 4h				Ī		Ī	Ī														33	6								KNo	RIS
															117																	2019/20		Objective
infrastructure	Institutionali	Non									budget.	allocated	decline in	leading to	targets	to revenue	not adhering	departments	to	strategy due	гечепие	provincial	on of	implementati	Non	allocations	future budget	reduction of	leading to	departments	by respective	management	精製	Risk
		U						ľ					Ĭ				Ì			Ì					10								E Risk	Inhere
Pian	procurement	Infrastructure									2.155		850										Strategy	Revenue	Provincial									Current Control
		10																							10								risk	Residual
officials in	appointment of	Facilitate the																		strategy	enhancement	revenue	n of provincial	implementatio	Reinforce the				prescripts.	planning	compliance to	Enforce	Measure	Mitigation
Resourc	Sustaina ble	DDG:																	ment	Manage	e	Resourc	ble	Sustaina	DDG:								Owner	Risk
2017	Septe	30																				2017	mber	Septe	30								Frame	Time
Structure is	Capacitation: Health – The	HR DoRA	implementation.	denartments for	approved by EXCO	Strategy has been	Emancement	Reviewed Kevenue		report produced.	report) analyzed and	IYM (Revenue		year.	2018/19 financial	allocated funds for	Tourism were	Environment and	Development,	Economic	Transport; and	Departments of	request for	Enhancement Project	Revenue	departments.	provided to	and feedback	on the monthly basis	has been performed	IYM analysis report			4th Quarter Progress
		None																							None			6.234						Risk adjustment
		10																							10								exposure	Residual risk

LIMPOPO PROVI	
IPOPO PROVINCIAL TREASURY – 4 TH	
" QUARTER PERFORMANCE REPORT – 2017/18	

							Ī	00															Ī	Ī						5							RIS
																										1											Objective
COE	growth on	due to rate of	development	growth and	economic	support	funding to	Inadequate																				úσ	underspendin	60	skills leading	environment	of build	due to lack	planning		Risk
								17																												Risk Exp.	Inhere
						notes	Instruction	Treasury																													Current Control
								10																												exposure	Residual
	development	infrastructure	allocation on	order increase	province in	60% in the	spending to	Reduce COE															planning.	infrastructure	on	departments	building to	Capacity	•	Planning Hub.	Strategic	Infrastructure	Provincial	and the	departments		Mitigation
		ment	Manage	е	Resourc	ble	Sustaina	DDG:														07		34.92									ment	Manage	е		Risk
					2017	mber	Nove	30					3-4-5	e i gara																85							Time
Approval to advertise		budget.	escalating COE	address the ever	Framework to	Management	Personnel	Reviewed Provincial	GIAC support.	racilitated inrough	frailing documents	planning documents	U-AMPs and	GIAMA training on	support.	GTAC for ISPH	been finalised by	integration plan has	extended, and	avtended and	DPWRI has been	recruit on behalf of	DBSA contract to		advertised.	posts have been	DBE and the	been ceded to	recruitment has	completed, the	structure	review of the	 Education – 	with DoH.	being reviewed		4th Quarter Progress
								None																													Risk adjustment
								10																												armendya	Residual risk

LIMPOPO PROVINCIAL TREASURY	
- 4TH	
QUARTER PERFORMANCE REPORT - 2017/18	

KNo		9									6	- 9					
		To achieve annual	improvement on financial	and effective	governance	delegated	municipalitie s and 3	municipal	entities by	2019/20	To provide	policy	direction and	votes and 5	public	entities on	Assets,
	spending exceeding the rate growth of total budget leading to lackluster economic growth in the province.	Non institutionali	zation of municipal	reforms by	municipalitie	inability to	keep up with technical	development	s leading to	unfavorable audit	Adverse	audit	outcomes	compliance	with,	legislative	mandates by
Risk Exp		Ħ									13.						
		Continuous training									Implementatio	n of internal	control and	systems	,		
risk exposure		16.23	ms o								10						
Measure		Facilitate the appointment of	skilled officials in	Municipannes	Capacity building to	Municipalities	on municipal finance	reforms			Enhance	accountability	by reporting	compliance to	oversight	structures	
Owner		DDG: Sustaina	ble Resourc	e Manage	ment						DDG:	Assets,	Liabiliti	Supply	Chain	Manage	ment
Frame	že.	Quarte rly									31	July	7017				
A Kenne lan manga	the posts is granted by PT as a means to monitor and control CoE.	Limpopo Provincial Treasury is a	member of the recruitment panel in	management	positions.	Training conducted	were focused on MSCOA and Audit	process during the	fourth quarter.		Non – compliance	were reports to the	HOD's Forum and	structures for	intervention.		
and the state of t		5x5=25 IR	25X40%=10R R								None						
exposure		10									10						

LIMPOPO PROVINCIAL TREASURY - 4"	
LIMPOPO PROVINCIAL TREASURY - 4" QUARTER PERFORMANCE REPORT - 201//18	

	KNo
Chain Management to ensure improvement of audit outcomes by 2019/20	-
Entities leading to Implementati on of Section 100 of the Constitution and reputational loss. Inability for Treasury to timeously arrange transversal contracts due to delays in the nomination of bid committee members by departments and poor attendance of bid committee meetings leading toLitigation and poor service	
	nt Risk Exp.
Draw up Project Plan	Contract Con
	risk
To draw up a project plan for the year before the start of the financial year and to review quarterly	Measure
DDG: Assets, Liabiliti es and Supply Chain Manage ment	Owner
31 March 2018	Erume
Draft project plan for 2018/19 financial year has been submitted for approval. Travel management transversal tender was adjudicated and not awarded. Specification committee is currently developing specifications and terms of reference for the Provincial Banking tender.	4 Creation tringers
None	Nan au Justine
	exposure

22	III	K No
To achieve annual improvement s in audit outcomes in 12 votes and 5 public	To achieve annual improvement s in audit outcomes in 12 votes and 5 public entities by 2019/20.	Objective
Ineffective governance structures (RMC, AC, Boards) due to inadequate monitoring	Inadequate support to votes and public entities due to inadequate support methodologi es and lack of technical skills leading to Modified audit opinions with increase in unwanted expenditures, under spending of budget, failure to deliver on the mandates of the institutions (votes and public entities)	Risk
	绿。	Inhere nt Risk Exp.
Governance and ERM Checklists 360 degree evaluations,	1. Transversal forums, policies, informal support methodologies 2. Formal and informal training provided	Current Control
13		Residual risk exposure
Detailed structured plan to address gaps identified	1. Develop and formalize support methodologies and implement combined assurance model 2. Professionalize functions within treasury	Mitigation Measure
PAG	PAG	Risk Owner
30 June 2017	December 2017 31 December 2017 2017	Time Frame
LPT attended all Board and Audi Committee meetings which were held during fourth quarter. (The risk is fully addressed)	Support methodologies are implemented at the directorate level. Combined Assurance Model Framework has been developed and implementation will be done in the first quarter of 2018- 19. Current members of SAIPA attended CPD Training to retain their membership.	4th Quarter Progress
4x4= 16 IR 16x40%=6 RR	None	Risk adjustment
		Residual risk exposure

KN		13	
Objective	2019/20.	To achieve annual improvement s in audit	outcomes in 12 votes and 5 public
Risk	of governance structures and lack of independenc e by members of governance structures leading to Modified audit opinions with increase in unwanted expenditures, under spending of budget, failure to deliver on the mandates of the institutions (votes and public entities)	Misaligned strategic Internal Audit	direction and plan. (Internal Audit False
Inhere nt Risk Exp.		R	
Gurrent Control	full control of audit committee in votes, and perform oversight during board and audit committee meetings of public entities	1. Audit RMP's 2. Obtain stakeholder	input to inform plan.
risk exposure		13	
Mitgation Measure		I. Ensure completeness of the audit universe by	developing a set of generic risks.
Owner		CAE	
Frame		30 Jun 2017	
4" Quarter Progress		Set of generic risk to be circulated for inputs to relevant stakeholders as part	of the Combined Assurance Implementation.
Risk adjustment		None	
Residual risk exposure		13	

XX		
Colours	2019/20.	annual improvement s in audit outcomes in 12 votes and 5 public entities by 2019/20.
	Assurance Risk) due to inadequate Risk Management Processes (RMP's) followed by Departments leading to incorrect Internal Audit Focus and Reduced Strategic Impact.	and inefficient Internal Audit Function and methodology due to ineffective implementati on of the Quality Assurance
Risk Exp.		
		Quality Assurance & Improvement Programme has been developed.
risk		
Measure	common methodology to auditing RMP's to ascertain extent of reliance. 3. Internal Audit Function auditing risks as opposed to auditing controls.	internal communicatio n processes to strive to a shared IA vision and processes. 2. Review QAR processes to streamline and standardize IA
Owner		
Frame		2017
A Comment traffices	The common methodology of auditing RMP's is part of the Combined Assurance implementation.	was held in the February 2018 and information discussed was cascaded to branch sub directorate level meetings.
vess and recurrent		
exposure		

15	K No
	Objective
Audit Opinions and strategic impact of the IAF perceived not to be adding value Inefficiencies of assurance and consulting services due to slow implementati on of the Combined Assurance Model leading to duplication	Risk
150	Inhere nt Risk Exp.
Draft CAM	Current Control
	Residual risk exposure
Develop a CAM implementatio n Strategy and communicate to all stake holders Review strategy	Mitigation Measure
CAE	Risk
30 Jun 2017	Time Frame
Combined Assurance Model implementation strategy has been draft for consideration by the Transversal Technical Committee.	4th Quarter Progress
None	Risk adjustment
	Residual risk exposure

PI'GC Pratt CA (SA)
HEAD OF DEPARTMENT

11/05/2018 DATE